

Appendix 1: Impact matrix of the module

Name of the module	Project number	Runtime
Support to the ECOWAS Commission in the field of peace and security	2023.2013.3	11/2024 to 12/2027
Land/Region/global	Impact matrix created on	
ECOWAS	28.10.2024	

Goals	Indicators	Sources and timing of data collection	Assumptions
<p>Module Objective</p> <p>The implementation of the ECOWAS peace and security architecture has been strengthened at regional and national level.</p>	<p>Module Target Indicator 1</p> <p>The number of recipients (outside the <i>Early Warning Directorate</i>, EWD) who can illustrate the use of the data or reports of the <i>ECOWAS-Warning and Response Network</i> (ECOWARN) to design policies/response measures with a practical example has risen to 18.</p> <p>Baseline: 8 recipients Target value: 18 recipients (10/2027)</p>	<p>Qualitative survey at the beginning (01/2025) and end (10/2027) of the project implementation.</p> <p>The recipients surveyed (the function is decisive, not the person) include:</p> <ul style="list-style-type: none"> - The heads of the Directorates and Units of the Department for <i>Political Affairs, Peace, and Security</i> (PAPS) and the <i>Human Development, Social Affairs Department</i> (HDSA) - The Vice-President - Members of the Council of the Wise - The Directors of the National <i>Centres for Coordination of Early Warning and Response Mechanisms</i> (NCCRM) - The Executive Director of the <i>West Africa Peacebuilding Network</i> (WANEP) - Other selected stakeholders (e.g. Chairperson of the ECOWAS Parliament, Head of the Early Warning System of the African Union) 	<p>Not applicable, as individual proposal</p>

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Goals	Indicators	Sources and timing of data collection	Assumptions
		(AU) or the <i>Regional Economic Communities (RECs)</i> Response measures mean: conflict management (e.g. conflict mediation, preventive diplomacy) and mitigation of the causes of conflict	
	<p>Module Target Indicator 2 Eight measures from a revised ECOWAS implementation plan for the <i>Security Sector Reform Governance (SSRG)</i> framework have been implemented at regional and national level. (10/2027)</p> <p>Baseline: 0 measures (Revised implementation plan is not yet available) Target value: 8 measures</p>	<p>Evaluation of the revised ECOWAS implementation plan for the SSRG framework and related reporting on the number of actions supported by the project Date of data collection: annually as part of reporting, final: 10/2027</p>	
	<p>Module Target Indicator 3 ECOWAS's election reports from the Member States confirm an improvement in 2 of the 4 dimensions supported by the EPSG on a cross-country average compared to the last national elections in the respective Member States.</p> <p>Baseline: Election reports improve in less than 1 dimension (0.5 dimensions) in the average of the evaluated ECOWAS member states compared to the last elections Target value: Election reports improved on average in 2 out of 4 dimensions (10/2027)</p>	<p>Comparison of ECOWAS's election reports prepared by the external election observers, together with the <i>ECOWAS Network of the National Election Commissions (ECONEC)</i> with regard to the 4 dimensions supported by Support to ECOWAS in Peace, Security and Governance (EPSG):</p> <ol style="list-style-type: none"> 1) Media 2) Gender + Inclusivity, 3) Organisation of elections 4) Conflict prevention and resolution <p>Date of data collection: For all elections, 3 months after submission of</p>	

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Goals	Indicators	Sources and timing of data collection	Assumptions
	<p>Module Target Indicator 4</p> <p>The sum of the change in the values of selected indicators (in the fields of action supported by EPSG) of the <i>Simplified African Union's Continental Results Framework (CRF) on Women, Peace and Security (WPS) for West Africa 2026</i> compared to the CRF Report 2023 is +2.</p> <p>Baseline: Values of the selected indicators in the CRF report for West Africa 2023</p> <p>Target value: Sum of the change of the same indicators in the CRF report by +2 points compared to the 2023 values (10/2027)</p>	<p>the election report, summary evaluation to measure the indicator in 10/2027.</p> <p>Analysis of the <i>Simplified CRF on WPS for West Africa</i> and the associated regional CRF reports for 2023 and 2026 on selected indicators (see below).</p> <p>Evaluation of the values of selected indicators for 2023, evaluation of the same indicators in the CRF reports for 2024, 2025 and 2026 according to a scale with values from -1 to +1: -1 = value of the indicator deteriorated, 0 = value of the indicator unchanged and +1 = value of the indicator improved</p> <p>Calculation example: 2 indicators deteriorated (= -2), 4 indicators unchanged (= 0), 4 indicators improved (= +4) results in 2 points</p> <p>The selected indicators from the simplified (regional) CRF in relation to the EPSG field of action: Pillar 1, Indicator 4. Early warning and response mechanisms:</p> <ul style="list-style-type: none"> • Proportion of women who carry out data collection and analysis • Information on WPS in the Conflict Early Warning Reports • Gender-relevant measures in the context of conflict response 	

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Goals	Indicators	Sources and timing of data collection	Assumptions
		Pillar 2, Indicator 3, Elections: <ul style="list-style-type: none"> Proportion of women in election management committees Indicator 7, SSRG: <ul style="list-style-type: none"> Measures taken to encourage women to join the security forces Indicator 9 (mediation, observation) <p>Percentage of women involved as:</p> <ul style="list-style-type: none"> Technical experts to support mediation and negotiation processes Mediators Observers Indicator 10 (civil society organisations): <ul style="list-style-type: none"> Number of women's civil society organisations participating in government-led peace processes Date of data collection: December of the years 2024 (baseline), 2025, 2026, 2027	
	<p>Module Target Indicator 5</p> <p>The ECOWAS Commission has confirmed that the <i>Training Centers of Excellence (TCE)</i> have achieved 4 milestones for jointly defined and monitored goals that contribute to strengthening the <i>ECOWAS Peace and Security Architecture (EPSA)</i>.</p> <p>Baseline: 0 Milestones of common goals achieved (as goals have not yet been defined)</p>	<p>The objectives and milestones are jointly confirmed at the Commandants Meetings or at similar meetings between the ECOWAS Commission and the TCEs</p> <p>Analysis of the minutes of the meetings regarding the implementation of the milestones and independent evaluation of the milestones.</p>	

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	<p>Target value: 4 milestones (12/2027)</p> <p>The base and target values of indicators 1, 3 and 4 are provisional. They will be reviewed in the first year of implementation and adjusted if necessary as part of the initial reporting</p>	<p>TCE objectives that contribute to EPSA may include peace missions, early warning + response, SSR governance, elections, and peace and security for youth and women.</p> <p>Date of data collection: ongoing based on protocols, final evaluation: 12/2027</p>	
<p>Output 1 The responses of ECOWAS and national peace actors to conflicts are increasingly based on an evidence-based and inclusive approach.</p>	<p>Outputindicator 1.1 The NCCRM and/or National Peace Infrastructures have implemented 19 gender-sensitive response measures (14 with civil society and/or media, 8 gender-responsive, 6 in the northern regions of Benin, Ghana and Togo) based on regional and national early warning data.</p> <p>Baseline: 1 gender-sensitive measure based on regional and national early warning data Target: 19 gender-sensitive measures based on regional and national early warning data (10/2027)</p>	<p>Evaluation of contributions by NCCRM and participating civil society organisations and media on implemented response measures with regard to the use of early warning data and the consideration of their impact on women, youth and other vulnerable groups, as well as information on the participation of women and youth in the implementation of these response measures; Information on implementation in northern regions of the Sahel + coastal states</p> <p>Definition: Regional and national early warning data: - ECOWAS Country Resilience and Human Security Assessments (CRHSA)</p>	<p>The security actors in the ECOWAS member states (army, police, judiciary) respect the democratic rules as defined by ECOWAS in the Protocol on Democracy and Good Governance.</p> <p>The political parties in the member states adhere to the democratic rules defined by ECOWAS and anti-democratic forces do not take power by force.</p> <p>Graduates of the courses at the regional TCEs use the skills they have learned professionally for EPSA-relevant tasks. Government members in ECOWAS member states are ready to support the implementation of the Women, Peace</p>

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Goals	Indicators	Sources and timing of data collection	Assumptions
		<ul style="list-style-type: none"> - ECOWARN system data/reports - Data/reports from NCCRM, ministries, research institutions, civil society organizations and media Date of data collection: October 2025, 2026, 2027	and Security and Youth, Peace and Security agendas.
	<p>Outputindicator 1.2 6 ECOWAS missions (e.g. for mediation, preventive diplomacy, monitoring) for crisis prevention and conflict resolution, which take into account data and analyses from the ECOWAS <i>Early Warning System</i>, have been made possible by the <i>Early Response Mechanism</i> (ERM).</p> <p>Baseline: 0 (no direct funding from the ERM so far) Target value: 6 missions (10/2027)</p>	<p>Evaluation of the intervention reports with regard to the number of interventions and their compliance with the approved deployment concepts based on ECOWARN data.</p> <p>The missions are made possible by financial and organisational support within the framework of the ERM. The ERM funds are specifically earmarked for (non-military) peace operations of African regional organizations.</p> <p>Date of data collection: continuously after deployment, overall evaluation: 10/2027</p>	
<p>Output 2 In ECOWAS member states, members of coordination and supervisory bodies in the security sector are strengthened in their functions.</p>	<p>Outputindicator 2.1 50% of the members of parliamentary committees on security confirm that the newly acquired competences allow them to better fulfil their mandate of democratic control of the security forces. (09/2027)</p> <p>Baseline: 0 % (survey of committee members will be carried out after the measures to strengthen competences) Target: 50%</p>	<p>Survey of the committee members who have participated in measures of the project. Presentation by means of a practical example.</p> <p>Measures are, for example, Training, Consulting, Studies</p> <p>Date of data collection: 09/2027</p> <p>Functions include in particular control mechanisms, establishment and</p>	

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Goals	Indicators	Sources and timing of data collection	Assumptions
		implementation of rights-based and inclusive reforms.	
	<p>Outputindicator 2.2 In the member states, 27 measures (6 of which are gender-responsive) have been successfully implemented, contributing to the qualification of state and non-state actors in the field of rights-based and inclusive reform of the security sector.</p> <p>Baseline: 13 actions (1 gender-responsive) supported as part of the Support to ECOWAS Peace and Security Architecture and Operations (EPSAO)</p> <p>Target value: 27 measures (6 gender-responsive) funded</p>	<p>Analysis of the reports of the organisations implementing the measures (ECOWAS, training institutes, human rights organisations) on the respective measures (e.g. training) and their progress with regard to the treatment of SSRG issues. In addition, post-action evaluations to demonstrate the successful strengthening of qualifications (use of samples).</p> <p>Successful is defined as exemplary improved <i>know-how</i>, strengthened cooperative relationships, improved division of tasks.</p> <p>State and non-state actors include:</p> <ul style="list-style-type: none"> - Security Sector Actors - Members of Parliament, in particular members of the Standing Committee on Security - Civil society actors - Media <p>Date of data collection: ongoing, summary report 10/2027</p>	
Output 3	Outputindicator 3.1	Evaluation of the reports of ECOWAS election observation missions on the previous elections, reports of the mid-	

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Electoral institutions, processes and dialogues at regional and national level have been strengthened.	<p>22 Recommendations from the ECOWAS Election Observation Mission reports or from the <i>peer</i> exchanges of electoral institutions have been implemented in preparation for upcoming elections in the Member States.</p> <p>Baseline: 6 recommendations implemented Target value: 22 recommendations implemented (10/2027)</p>	<p>term evaluations and reports of the election observation missions on the elections planned for 6-7 from 08/2024 to 06/2027 looking at the implementation of the recommendation of previous election reports.</p> <p>Date of data collection: After receipt of the report of the election observation missions for all elections between 11/2024 and 10/2027, overall evaluation in 10/2027</p>	
	<p>Outputindicator 3.2 25 dialogue and communication measures for democratic and peaceful elections, with a special focus on social media, have been implemented by relevant actors (<i>Electoral Management Bodies (EMB), civil society, media</i>).</p> <p>Baseline: 10 measures Target value: 25 measures (10/2027)</p>	<p>Analysis of reports on dialogue forums, as well as content broadcast on the radio, social media or television.</p> <p>Measures can include: Dialogue forums, <i>social media</i> campaigns, virtual debates, TV/radio spots on topics such as hate speech, disinformation, electoral fraud, violence/security in the context of elections, women's candidacy</p> <p>Democratic elections = free, fair and inclusive (as defined in the ECOWAS Protocol on Democracy and Good Governance)</p> <p>Date of data collection: During and after the elections, summary report in 10/2027</p>	
<p>Output 4 The <i>Women, Peace and Security Agenda and the Youth, Peace and Security Agenda</i></p>	<p>Outputindicator 4.1 The ECOWAS Gender and Development Centre, in cooperation with national WPS committees, regional and national women's networks and state</p>	<p>Evaluation of the planning documents as well as the reports of the implementing organizations on the measures, press releases, social</p>	

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are implemented more coherently in the ECOWAS region at regional and national levels.	actors, has implemented 14 measures to realize the WPS Action Plan. Underlying: 2 measures Target: 14 actions (10/2027)	media content, etc. regarding the implementation of the WPS Action Plan. Regional and national women's networks are e.g. FemWise, the <i>Network on Peace and Security for Women in West Africa</i> (NOPSWECO) and the <i>West African Network of Young Women Leaders</i> (ROAJELF). Date of data collection: ongoing, annual reporting, final reporting: 10/2027	
	Outputindicator 4.2 Two national <i>Youth, Peace and Security Action Plans</i> have been developed by ECOWAS member states in a participatory way. Basiswert: 1 (Nigeria) Target value: 3 (10/2027)	Evaluation of the text of the National Action Plans with regard to inclusivity. Participatory means that representatives of the youth are actively involved in the development of the action plans. Date of data collection: ongoing, after finalization and adoption of the action plans, final evaluation: 10/2027	
Output 5 The regional training infrastructure cooperates more effectively on the implementation, coordination and monitoring of EPSA.	Outputindicator 5.1 7 revised trainings have been piloted to EPSA on the basis of a gender-sensitive needs analysis carried out jointly by ECOWAS PAPS and the Regional Training Centres of Excellence. Baseline: 0 trainings (there have been several new or revised trainings in recent years, but they	Analysis of the <ul style="list-style-type: none"> Reports of the 3 TCEs and ECOWAS PAPS. Curricula of the new and revised training courses and the reports on the implementation of the test courses in terms of compliance with the jointly updated needs analysis.	

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	were based on an earlier, now outdated needs analysis) Target value: 7 trainings, based on a joint updated needs analysis (10/2027)	A training course is considered piloted if at least one course has taken place and is documented. The 3 TCEs are the <i>Kofi Annan Peace-keeping Training Centre (KAIPTC)</i> in Accra, the <i>Ecole Maintien de la Paix (EMP)</i> in Bamako and the <i>National Defense College (NDC)</i> in Abuja. Date of data collection: 10/2027	
	Output indicator 5.2 7 digitization projects have been implemented by TCEs in line with their institutional development plans. Underlying: 4 digitization projects Target value: 7 digitization projects (10/2027)	Analysis of the reports on institutional development and digital systems with regard to their compliance with the institutional development plans. Digitization projects can include, for example, e-learning, operational resource planning systems, learning management systems, personnel management systems and gender-differentiated monitoring systems. Date of data collection: 10/2026 and 10/2027	

Output	Key activities on outputs	Inputs / Scheduled Instruments	Assumptions
Output 1	<ul style="list-style-type: none"> Support of the ECOWARN platform, including institutional development of ECOWARN stakeholders in data analysis, 	International LZFK (18 FKM) National LZFK (158 FKM) KZE (227 FKM)	The EWD is in a position to strengthen the exchange with the NCCRMs and to coordinate their measures.

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	<p>reporting and distribution, increase of usability, technical improvements, as well as training for better use</p> <ul style="list-style-type: none"> • Gender mainstreaming of conflict early warning and response at regional and national level • Advising and financing ECOWAS non-military initiatives through the ECOWAS Early Response Mechanism • Financial and organizational support of ECOWAS with regard to strategic consulting and <i>peer learning</i> of NCCRMs • Training, strategic advice and financial support for NCCRMs, to coordinate state and non-state actors in responding to conflicts at the national level (with a focus on NCCRMs in transition countries and in Benin, Ghana and Togo) • Strengthening the capacities of National Peace Infrastructures in selected Member States (including Benin, Ghana and Togo) through advice, training and financial support 	<p>Financing 600,000 EUR Material goods 157,000 EUR</p>	<p>NCCRMs participate in CRHSA and use the results to plan response actions at the national level.</p> <p>EWD shares selected data with the NCCRMs.</p> <p>The members of parliament take their control task seriously and do not neglect it for party tactical reasons.</p> <p>The security forces accept communication with human rights organizations and vice versa.</p>
<p>Output 2</p>	<ul style="list-style-type: none"> • Training and tailor-made advice to parliamentarians from the ECOWAS Parliament and national parliaments for their oversight role in the security sector, including cross-border peer learning • Peer exchange between regional and national human rights organisations and civil society platforms on transparency and accountability • Training of security sector actors on SSRG • Revision of the implementation plan for the SSRG framework and the national SSRG frameworks in selected member states • Financial support and advice for cooperation projects from cross-border cooperation between security agencies, especially in the Sahel+ countries 	<p>Int. LZFK (18 FKM), Nat. LZFK (153 FKM) KZE (67 FKM) Financing 50.000 EUR Material goods 157,000 EUR</p>	<p>The electoral institutions maintain a certain degree of independence and do not unilaterally pursue the interests of the ruling party.</p> <p>Cooperation with the EMP in Mali is possible after the sanctions have been lifted or political developments allow for engagement.</p> <p>TCEs are willing to cooperate with each other.</p>
<p>Output 3</p>	<ul style="list-style-type: none"> • Exchange and peer learning between members of ECONEC, including transition countries, training of trainers and implementation of certified <i>Building Resources in</i> 	<p>Intern. LZFK (18 FKM), Nat. LZFK (110 FKM) KZE (67 FKM)</p>	<p>The Directorate of Social Affairs, Youth, Labour, Employment and Gender Equality and the Dakar Gender Centre are taking a harmonised approach to</p>

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	<p><i>Democracy, Governance and Elections (BRIDGE) trainings for EMBs to address weaknesses of past elections</i></p> <ul style="list-style-type: none"> Establishment of an electoral resource database for ECOWAS Member States Deployment of core election observer teams from ECOWAS and WANEP to national elections Advice/training of civil society organisations and media in methods to counter/warn against hate speech, disinformation, irregularities and violence during the electoral process, with a focus on the Sahel-plus coastal states with respect to securing elections in the northern regions Raising awareness among selected Member States of the Additional Protocol on <i>Democracy and Good Governance (D+GG)</i> 	<p>Financing 200,000 EUR Material goods 157,000 EUR</p>	<p>collecting data for the regional report on the Result Framework for WPS</p>
<p>Output 4</p>	<ul style="list-style-type: none"> Advice on the development of the third Regional WPS Action Plan, implementation of selected measures Training of the national WPS working groups on data collection for the report on the WPS-CRF, preparation and dissemination of the regional WPS-CRF report Organisational and technical advice and, if necessary, financing of selected activities of the women's networks NOPSWECO and ROAJELF (in cooperation with the ECOWAS <i>Gender Development Centre</i> in Dakar), the gender components of <i>peacekeeping</i> training centres, as well as women's groups in the north of the Sahel+ coastal states Raising awareness of the need for the use of FemWise mediators in mediation, election observation and <i>fact-finding</i> missions, as well as supporting FemWise mediators before and during the assignment. Support for the development and implementation of national action plans for youth, peace and security 	<p>Intern. LZFK: (18 FKM) Nat. LZFK (102 FKM) KZE (67 FKM) Financing 50,000 EUR Material goods 157,000 EUR</p>	

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<p>Output 5</p>	<ul style="list-style-type: none"> • Advice on how to improve communication and coordination between the TCEs and towards the ECOWAS Commission • Digitization of selected processes at TCEs (e.g. e-learning, systems for learning management, monitoring & evaluation) • Advising the ECOWAS <i>Peace Support Operations Division</i> (PSOD) on the development of components of a <i>Compliance and Accountability Framework</i> for the ECOWAS Standby Force (ESF), as well as on the completion and introduction of the ESF Gender Policy • Capacity needs analysis with TCEs and ECOWAS on training needs for EPSA implementation and development of training curricula that meet these needs (e.g. for a <i>compliance and accountability framework to be developed and the gender policy</i> of the ESF) • Personnel development of executives in senior and middle management of the TCEs (<i>onboarding</i>, leadership training, specialized technical training in IT, M&E) 	<p>Intern. LZFK (36 FKM) Nat. LZFK (143 FKM) KZE (6 FKM) Financing 580.000 EUR Material goods 22.000 EUR</p>	
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